Bitcoin Treasury Corporation
(formerly 2680083 Alberta Ltd.)
Management Discussion and Analysis
For the three and nine months ended September 30, 2026

The date of this MD&A is November 26, 2026.

The following management discussion and analysis ("MD&A") of the results of the operations and financial position of Bitcoin Treasury Corporation (the "Company" or "BTCT") for the three and nine months ended September 30, 2026 should be read in conjunction with the Company's condensed interim financial statements for the three and nine months ended September 30, 2026 and the audited annual financial statements as at and for the year ended December 31, 2025. All figures contained in this MD&A are presented in Canadian dollars unless otherwise noted.

Forward-Looking Statements

Certain statements contained in this MD&A may constitute forward-looking statements. These statements relate to future events or the Company's future performance. All statements, other than statements of historical fact, may be forward-looking statements.

Forward-looking statements are often, but not always, identified by the use of words such as "seek", "anticipate", "plan", "continue", "estimate", "expect", "may", "will", "project", "predict", "propose", "potential", "targeting", "intend", "could", "might", "should", "believe" and similar expressions. These statements involve known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking statements. The Company believes that the expectations reflected in those forward-looking statements are reasonable but no assurance can be given that these expectations will prove to be correct and such forward-looking statements included in this MD&A should not be unduly relied upon by investors as actual results may vary. These statements speak only as of the date of this MD&A and are expressly qualified, in their entirety, by this cautionary statement. The Company's actual results could differ materially from those anticipated in these forward-looking statements as a result of various risk factors, including those described under "Business Risks" below.

Non-GAAP Measures

This MD&A includes a non-GAAP financial measure. A non-GAAP financial measure is not considered to be a standardized financial measure under International Financial Reporting Standards ("IFRS"), the reporting standards used to prepare the condensed interim financial statements. As such, the non-GAAP financial measure may not be comparable to similar financial measures disclosed by other issuers.

Bitcoin per Share ("BPS") is considered a non-GAAP financial measure. BPS is calculated as total units of Bitcoin held by the Company divided by adjusted diluted shares outstanding. Adjusted diluted shares outstanding includes all common shares, and convertible debentures, but excludes any performance warrants.

The Company

Bitcoin Treasury Corporation (formerly 2680083 Alberta Ltd.) ("the Company") was incorporated on July 27, 2021 under the Business Corporations Act (British Columbia) under the name "1317214 B.C. Ltd." On January 21, 2025, 1317214 B.C. Ltd. continued from British Columbia to Alberta under the Business Corporations Act (Alberta) under the name "2680083 Alberta Ltd." Bitcoin Treasury Corporation ("BTCT") was incorporated on December 20, 2024, under the Business Corporations Act (Alberta).

On June 23, 2025, the Corporation was formed upon an amalgamation between 2680083 Alberta Ltd. and BTCT by way of a reverse takeover pursuant to the terms of an amended and restated amalgamation agreement dated June 16, 2025 (the "Transaction"). In connection with the Transaction, the Company's name became "Bitcoin Treasury Corporation".

The principal business of the Company is to provide Bitcoin services to institutional clients, with a current focus on Bitcoin lending, and to opportunistically pursue liquidity and collateral solutions. The Company's head office is located at 161 Bay St., Suite 1210, Toronto, Ontario, M5J 2S1.

Upon completion of the Transaction, the shareholders of BTCT obtained control of the consolidated entity. As a result, BTCT was identified as the accounting acquirer, and accordingly, the entity is considered to be a continuation of BTCT with the net assets of the Company at the date of the RTO deemed to have been acquired by BTCT.

Immediately prior to the completion of the Transaction, the Company completed a consolidation of the common shares of the Company based on a ratio of one (1) post-consolidation common share for each 51.66712593 pre-consolidation common shares, resulting in an aggregate of 74,999 common shares.

On June 24, 2025, in connection with the Transaction, the newly amalgamated entity received approval from the TSX Venture Exchange and trading commenced under the symbol BTCT. On September 19, 2025, the Company successfully listed on the OTC Markets, ticker symbol BTCFF, to broaden its investor base and improve trading accessibility for U.S. investors.

Overview of Business

The Company provides Bitcoin services to institutional clients, with a current focus on Bitcoin lending, and to opportunistically pursue liquidity and collateral solutions. Recognizing Bitcoin's finite supply and long-term potential, the Company also follows a treasury strategy that seeks to enhance the value of its Bitcoin inventory while supporting the development of its core business lines. The Company expects that its institutional client base will include large corporations, institutional asset managers, regulated crypto asset trading platforms and investment funds that invest in Bitcoin.

Bitcoin Lending Services

The Company offers Bitcoin-denominated loans to institutional clients while ensuring that BTCT maintains financial security and minimizes credit risk exposure. The Company's lending services will only include Bitcoin-denominated loans, whereby institutional clients will be able to borrow Bitcoin and will repay the principal and interest on such loans in Bitcoin or fiat. Bitcoin lending is a strategic component of the Company's business model and will allow the Company to generate yield on its Bitcoin holdings while supporting the broader digital asset ecosystem.

During the quarter, the Company focused on the development of its lending strategy and repurchasing common shares through the normal course issuer bid.

Bitcoin Liquidity Services

The Company successfully obtained its Money Services Business registration with FINTRAC. With this registration, the Company intends to assess the opportunity to offer Bitcoin liquidity services to its institutional clients. Bitcoin liquidity services will only be offered to Canadian clients who acquire their Bitcoin on an "immediate delivery" basis. It is expected that this service will help clients to better manage their treasury and portfolio functions.

Bitcoin Price Risk Management Program

During Q4 2025, the Company announced its Bitcoin price risk management program, under which it intends to selectively employ options and other derivative instruments using a portion of its Bitcoin inventory to enhance income-generating capability. As at September 30, 2026, the Company had not yet commenced activity under the program. Given current Bitcoin prices, the program has been placed on hold, and management continues to monitor market conditions to determine whether and when to commence activity under the program. The program is designed to harvest value from periods of heightened Bitcoin volatility by writing options in a disciplined manner, with premiums received in Bitcoin or converted into additional Bitcoin, thereby supporting Bitcoin per share growth.

The program will be governed by internal risk limits, conservative position sizing, and strict counterparty standards, with a clear objective of preserving balance sheet strength while remaining exposed to Bitcoin's long-term price appreciation.

Corporate Finance Strategy for Strategic Bitcoin Accumulation

In addition to its core business lines, the Company's corporate treasury strategy is designed to maximize long-term Bitcoin accumulation and to enhance shareholder value by focusing on the growth of Bitcoin per share and total Bitcoin holdings. The Company aims to raise capital through equity, convertible debt, and potentially other instruments such as preferred shares, and then deploying these proceeds to acquire and hold Bitcoin as a strategic reserve asset that will then allow it to grow its core business lines. In addition, pursuant to its Normal Course Issuer Bid ("NCIB"), the Company may opportunistically repurchase its common shares when market conditions allow for accretive buybacks that increase Bitcoin per share. The Company's core revenue-generating products and services will also contribute to the growth of its Bitcoin

inventory. The success of this strategy will be measured by key metrics such as Bitcoin per share, Bitcoin per share growth, and total Bitcoin holdings.

The NCIB commenced on January 5, 2026 and is intended to be accretive to BPS by retiring shares at prices below intrinsic Bitcoin value per share. During the nine months ended September 30, 2026, the Company repurchased and cancelled 675,600 common shares under the NCIB for total cash consideration of $2,730,900, representing approximately 68% of the maximum permitted under the program.

As Bitcoin increasingly fulfills its role as a store of value, medium of exchange, and unit of account, the Company anticipates significant opportunities at the intersection of traditional and decentralized finance. With deep industry relationships and plans to hold a significant inventory of Bitcoin, the Company is well positioned to lead and drive new product and service opportunities and value creation in this evolving financial landscape.

Quarterly Highlights

The following events occurred during the three months ended September 30, 2026:

- Bitcoin per Share remains the Company's north star. In Q3 2026 the Company achieved its third consecutive quarter of BPS growth, with BPS increasing 0.33% during the quarter to ₿0.0000642 per adjusted diluted share, and 1.21% year-to-date. Growth in the quarter was driven by the repurchase and cancellation of 139,200 common shares under the NCIB for total consideration of $449,245: 12,200 shares in July at an average of $3.20, 115,200 shares in August at an average of $3.16, and 11,800 shares in September at an average of $3.87.

- On August 10, 2026, the Company’s 100 BTC fixed-term loan to a US-based trading firm matured, and the Company received the principal balance of 100.00 BTC and 0.34 BTC in interest. On the same date, the Company entered into a new 100 BTC fixed-term loan with the same counterparty, maturing November 9, 2026, under the Master Loan Agreement dated October 20, 2025.

- During the three months ended September 30, 2026, the Company sold approximately 7.23 BTC for cash proceeds of $715,632 (US$513,034) to fund share repurchases under the NCIB and add to working capital. As the NCIB repurchases were made at prices below the Bitcoin value per share, these sales and repurchases remained accretive to BPS. The Company’s total Bitcoin position, including Bitcoin loaned, changed from 743.84 BTC at June 30, 2026 to 737.33 BTC at September 30, 2026.

- The Company is no longer working with FRNT, which previously acted as the Company’s lending advisor, effective September 28, 2026. The Company maintains sufficient internal resources to carry out its underwriting and loan management activities, including counterparty credit assessment and ongoing monitoring of the loan book.

- The Company continues to evaluate capital formation opportunities that would be accretive to BPS, including potential offerings under its base shelf prospectus filed November 14, 2025.

Summary of Quarterly Results

	For the three months ended September 30, 2026	For the three months ended June 30, 2026	For the three months ended March 31, 2026
Total Assets	$88,859,159	$63,207,672	$72,665,231
Total Revenues (Lending income)	$79,746	$59,870	$27,690
Total Operating Expenses	($376,535)	($560,370)	($472,422)
Net income (loss)	$25,255,159	($7,869,506)	($19,280,840)
Net income (loss) and comprehensive income (loss)	$25,255,159	($7,869,506)	($19,280,840)
Basic income (loss) per share	$2.66	$(0.81)	$(1.93)
Diluted income (loss) per share	$2.25	$(0.81)	$(1.93)
Bitcoin holdings[1]	₿ 737.33	₿ 743.84	₿ 759.31
Adjusted diluted shares outstanding[2]	11,482,813	11,622,013	11,930,813
BPS (Bitcoin per Share)[2]	₿ 0.0000642	₿ 0.0000640	₿ 0.0000636
BPS growth (period over period)	+0.33%	+0.57%	+0.31%
	For the three months ended December 31, 2025	**For the three months ended September 30, 2025**	**For the three months ended June 30, 2025**
Total Assets	$94,278,497	$126,288,462	$117,278,517
Total Revenues (Lending income)	$3,592	$Nil	$Nil
Total Operating Expenses	($865,314)	($1,352,397)	($25,401,935)
Net income (loss)	($17,999,300)	$3,830,688	($27,796,337)
Net income (loss) and comprehensive income (loss)	($26,468,271)	$10,253,456	($27,796,337)
Basic income (loss) per share	$(1.79)	$0.38	$(35.67)
Diluted income (loss) per share	$(1.79)	$(0.04)	$(35.67)

[1] BTC Holdings include the principal amount of Bitcoin loaned but exclude accrued and unpaid interest.
[2] BPS is a non-GAAP measure as defined under “Non-GAAP Measures” above. Adjusted diluted shares outstanding equal common shares outstanding plus the conversion equivalent of the convertible debentures (2,083,333 common shares at the $12.00 conversion price) and exclude the 2,431,667 performance warrants outstanding (none of which had vested as at September 30, 2026).

	For the three months ended September 30, 2026	For the three months ended June 30, 2026	For the three months ended March 31, 2026
Bitcoin holdings[1]	₿ 771.37	₿ 771.38	₿ 771.37
Adjusted diluted shares outstanding[2]	12,158,413	12,158,413	12,158,413
BPS (Bitcoin per Share)[2]	₿ 0.0000634	₿ 0.0000634	₿ 0.0000634
BPS growth (period over period)	n/a	n/a	n/a

Overall Performance

Net loss and comprehensive loss for the nine months ended September 30, 2026 was $1,895,187 (nine months ended September 30, 2025: net loss of $23,965,957 and comprehensive loss of $17,741,263). The principal driver of the net loss was a net change in fair value decrease of $4,145,058 on the revaluation of digital currency and digital currency held as collateral, partially offset by a net change in fair value increase of $2,957,556 on the revaluation of digital currency loans, reflecting the volatility in the price of Bitcoin during the nine months ended September 30, 2026 (CME CF Bitcoin Reference Rate at the close of September 30, 2026 was CAD $119,119 per BTC, a decrease of approximately 0.5% from the December 31, 2025 close of CAD $119,688 per BTC, after falling to CAD $83,495 per BTC at June 30, 2026).

The net change in fair value decrease on digital currency was also partially offset by a net change in fair value increase of $691,721 on the revaluation of the convertible debentures, and lending income of $167,306 from the Bitcoin loans. Operating expenses totalled $1,409,327 for the nine months ended September 30, 2026, principally comprising operating fees ($544,287), insurance ($241,251), professional fees ($314,312), filing fees ($99,982), salary and wages ($94,661) and consulting fees ($57,336).

The Company executed its NCIB during the nine months ended September 30, 2026, repurchasing and cancelling 675,600 common shares for $2,730,900. The NCIB was funded through the disposition of approximately 35.51 BTC during the nine months ended September 30, 2026. Bitcoin per Share grew 1.21% during the nine months ended September 30, 2026 to 0.0000642 BTC per adjusted diluted common share.

Results of Operations

Net income for the three months ended September 30, 2026

Net income and comprehensive income for the three months ended September 30, 2026 was $25,255,159. The Company recognized a net change in fair value increase of $22,800,108 on the revaluation of its Bitcoin holdings (digital currency and digital currency held as collateral), reflecting the increase in the CME CF Bitcoin Reference Rate from CAD $83,495 per BTC at June 30, 2026 to CAD $119,119 per BTC at September 30, 2026. This comprises a realized gain of $112,127 on the disposal of 7.23 BTC (proceeds less carrying amount) and an unrealized gain of $22,687,981. Under IFRS, an increase in the fair value of a revalued intangible asset is

recognized in profit or loss to the extent that it reverses a revaluation decrease of the same asset previously recognized in profit or loss. As the increase for the three months ended September 30, 2026 did not exceed the cumulative revaluation decreases previously recognized in profit or loss, it was recorded in profit or loss in its entirety.

The Company recognized a net change in fair value increase of $3,562,426 on the digital currency loan receivable, which is measured at fair value through profit or loss (FVTPL). The fair value movement reflects (i) the maturity of the 100 BTC fixed-term loan on August 10, 2026, (ii) the origination of a new 100 BTC fixed-term loan with the same counterparty maturing November 9, 2026, and (iii) the revaluation of the loan receivable at the September 30, 2026 reporting date using the CME CF Bitcoin Reference Rate.

The Company recognized a net change in fair value loss of $750,868 on the revaluation of the convertible debentures, which are designated at fair value through profit or loss. The fair value of the convertible debentures was $17,796,200 at September 30, 2026 (June 30, 2026: $17,045,332; December 31, 2025: $18,487,921), determined using a partial differential equation model with key inputs including a risk-free rate of 3.55%, credit spread of 23.44% (total market yield of 26.99%), volatility of 60.00%, underlying share price of $4.04, and conversion price of $12.00. The increase in fair value during the quarter primarily reflects the increase in the Company's share price from $2.80 to $4.04, partially offset by a higher market yield. The Company also recognized $63,013 of interest expense on the convertible debentures during the three months ended September 30, 2026 (1% per annum coupon on the $25,000,000 principal); $67,808 of accrued interest was included in accounts payable and accrued liabilities at quarter-end.

Operating expenses for the three months ended September 30, 2026 totalled $376,535. The Company recognized $158,998 in operating fees, comprising $93,233 in administrative service fees and $65,765 in custodian fees. Insurance expense of $79,877 reflected the amortization of the Company's directors' and officers' insurance policies. Professional fees of $64,881 included $16,121 in accounting fees, $46,963 in audit fees and $1,797 in corporate services. Consulting fees of $9,785 include $7,975 of fees to the Company's lending advisor (10% of lending interest).

Lending income of $79,746 was recognized in respect of Bitcoin-denominated interest received on digital currency loans receivable (0.34 BTC received on the August 10, 2026 maturity and 0.42 BTC received on September 29, 2026). The Company also recognized $6,929 in interest income from cash held with major Canadian financial institutions.

There is no change in the relationship between costs and revenue. There are no commitments, events, risks, or uncertainties that will materially affect the Company's future performance other than as discussed under "Business Risks" below. There are no unusual or infrequent events or transactions. There were no significant effects of general inflation or other specific price changes during the period.

Net loss for the nine months ended September 30, 2026

Net loss and comprehensive loss for the nine months ended September 30, 2026 was $1,895,187. The Company recognized a net realized and unrealized loss of $4,145,058 on its

Bitcoin holdings (digital currency and digital currency held as collateral), comprising a realized loss of $115,194 on the disposal of 35.51 BTC (proceeds less carrying amount) and an unrealized loss of $4,029,864 on the revaluation of Bitcoin held at September 30, 2026. Under IFRS, where there is no remaining accumulated revaluation surplus from prior periods, decreases in the fair value of revalued intangible assets are recognized in profit or loss, and subsequent increases are recognized in profit or loss to the extent they reverse those decreases. As at December 31, 2025, the cumulative revaluation surplus had been fully eliminated by the Q4 2025 Bitcoin revaluation loss; accordingly, the net revaluation loss for the nine months ended September 30, 2026 was recorded in profit or loss in its entirety.

The Company recognized a net change in fair value increase of $2,957,556 on the digital currency loan receivable, which is measured at fair value through profit or loss (FVTPL). The fair value movement reflects (i) the maturity of the inaugural 7 BTC fixed-term loan on February 9, 2026, (ii) the maturity of the 50 BTC fixed-term loan on May 10, 2026, (iii) the origination of the new 100 BTC fixed-term loan on May 11, 2026, (iv) the maturity of that loan on August 10, 2026 and its replacement with a new 100 BTC loan, and (v) the revaluation of the loan receivable at the September 30, 2026 reporting date using the CME CF Bitcoin Reference Rate.

The Company recognized a net change in fair value gain of $691,721 on the revaluation of the convertible debentures, which are designated at fair value through profit or loss. The fair value of the convertible debentures was $17,796,200 at September 30, 2026 (December 31, 2025: $18,487,921), determined using a partial differential equation model with key inputs including a risk-free rate of 3.55%, credit spread of 23.44% (total market yield of 26.99%), volatility of 60.00%, underlying share price of $4.04, and conversion price of $12.00. The Company also recognized $186,986 of interest expense on the convertible debentures during nine months ended September 30, 2026 (1% per annum coupon on the $25,000,000 principal); $67,808 of accrued interest was included in accounts payable and accrued liabilities at quarter-end.

Operating expenses for the nine months ended September 30, 2026 totalled $1,409,327. The Company recognized $544,287 in operating fees, comprising $329,644 in administrative service fees and $214,643 in custodian fees. Insurance expense of $241,251 reflected the amortization of the Company's directors' and officers' insurance policies. Professional fees of $314,312 included $67,684 in accounting fees, $197,894 in audit fees, $31,259 in legal fees and $17,475 in corporate services.

Lending income of $167,306 was recognized in respect of Bitcoin-denominated interest received on digital currency loans receivable. The Company also recognized $14,432 in interest income from cash held with major Canadian financial institutions.

There is no change in the relationship between costs and revenue. There are no commitments, events, risks, or uncertainties that will materially affect the Company's future performance other than as discussed under "Business Risks" below. There are no unusual or infrequent events or transactions. There were no significant effects of general inflation or other specific price changes during the period.

Additional Disclosure for Venture Issuers without Significant Revenue

The Company's lending revenue for the nine months ended September 30, 2026 was $167,306, comprising Bitcoin-denominated interest earned on the loans. There were no other material revenues from operations during the period. Operating expenses for the period are described in the table below:

Expense category	Nine months ended September 30, 2026
Operating fees (administrative services and custody)	$ 544,287
Insurance	241,251
Professional fees	314,312
Marketing	34,277
Salary and wages	94,661
Consulting fees	57,336
Filing fees	99,982
Office and administration	19,447
Travel	3,774
Total operating expenses	**$ 1,409,327**

Liquidity and Capital Resources

The Company had net assets of $70,812,813 as of September 30, 2026 (December 31, 2025: $75,438,900). The Company's current cash balance of $764,561 (December 31, 2025: $1,740,677), Bitcoin inventory and lending income is sufficient to cover operating expenses over the following 12 months. In the event additional capital is required, the Company will rely on the sale of its unrestricted Bitcoin holdings, the Bitcoin lending program, or capital raised under the Company's base shelf prospectus filed November 14, 2025 (which permits the issuance of up to CAD $300 million in eligible securities over a 25-month period). There are no sources of financing arranged but not yet used by the Company.

Included in total assets at September 30, 2026 is $62,096,379 of digital currency pledged as collateral against the convertible debentures, which is restricted from use to meet other obligations. At issuance, the Company posted Bitcoin collateral with a value equal to 3.0 times the dollar value of the convertible debentures. The collateral is revalued at the end of each calendar quarter using a 10-day average lookback price. The Company is not required to post additional Bitcoin if the collateral value declines; a portion of the collateral may be released to the Company if the Bitcoin price increases significantly. The Company does not have any major commitments for capital expenditures at this time. There are no known trends in the Company's expenditures.

Outstanding Share Data

As of the date of the MD&A, 9,299,980 common shares, 2,431,667 performance warrants (none vested) and convertible debentures convertible into 2,083,333 common shares (at the $12.00 conversion price on $25,000,000 of principal) were issued and outstanding.

Off-Balance Sheet Arrangements

The Company has not had any off-balance sheet arrangements.

Commitments

As at September 30, 2026, the Company had no outstanding commitments.

Related Party Transactions

Key management includes personnel having the authority and responsibility for planning, directing and controlling the Company and includes the directors and current executive officers. The value of transactions and outstanding balances relating to key management[3] and entities over which key management has control or significant influence were as follows:

	For the three months ended September 30, 2026	For the nine months ended September 30, 2026
Salaries	$ 10,500	$ 31,500
Consulting services	95,033	335,044
Total	**$ 105,533**	**$ 366,544**

As at September 30, 2026, $1,767 (December 31, 2025: $51,822) was owed to key management personnel and entities over which key management has control or significant influence. The amounts are related to salary, consulting services, and expense reimbursements of general and administrative expenses and are included in accounts payable and accrued liabilities.

Effective June 4, 2025, the Company entered into an agreement with Evolve Funds Group Inc. (“Evolve”), whereby Evolve has committed to provide specific operational functions, as directed by BTCT, in exchange for an annual fee of up to 1% of the value of the Company’s treasury holdings, converted to Canadian dollars, and accrued daily. On November 8, 2025, the Company renegotiated the terms of the agreement, whereby the fee is calculated as the lower of 1% of the Company’s treasury holdings, or 1% of the Company’s market capital. During the nine months ended September 30, 2026, the Company incurred $329,644 (nine months ended September 30,

[3] Key Management includes: Elliot Johnson, Chief Executive Officer and Director, Kaitlin Thompson, Chief Operating Officer, Keith Crone, Chief Marketing Officer, Heather Sim, Chief Financial Officer, Rajesh Lala, Director, and Michael Simonetta, Director

2025: $269,168) in administration fees to Evolve. As at September 30, 2026, $33,648 (December 31, 2025: $50,149) was owed to Evolve under the terms of the agreement.

Financial Risk Management

The Company's risk management policies are established to identify and analyze the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adhere to market conditions. The Company has exposure to credit risk, liquidity risk and market risk as a result of its use of financial instruments. This note presents information about the Company's exposure to each of the risks and the Company's objectives, policies, and processes for measuring and managing these risks.

The Board of Directors has the overall responsibility for the establishment and oversight of the Company's risk management framework. The Board has implemented and monitors compliance with risk management policies.

Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they come due. As at September 30, 2026, the Company had sufficient funds and liquid assets to cover financial obligations. Included in total assets is $62,096,379 in digital currency pledged as collateral against its convertible debentures and is therefore restricted in its use and cannot be used to meet other financial obligations that arise.

Currency risk

The Company's expenses are primarily denominated in Canadian dollars. Certain operating expenses (custodian fees, OTC Markets fees, certain legal fees) are denominated in U.S. dollars. The Company's corporate offices are based in Canada and current exposure to exchange rate fluctuations is monitored by management but is not currently considered material.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The fair value of the convertible debentures is influenced by market interest rates. As at September 30, 2026, management has assessed interest rate risk to be limited.

Price risk

Price risk is the risk of dispositions of investments at less than favourable prices due to unfavourable market conditions. The Company is exposed to significant price risk due to its holding of Bitcoin as its digital currency, digital currency loaned, and digital currency pledged as collateral. The value of Bitcoin has historically been very volatile and unpredictable. As at September 30, 2026, the Company had a total of $87,830,674 in digital currency, digital currency loaned and digital currency pledged as collateral on its statement of financial position. A precipitous drop in the price of Bitcoin that the Company holds will adversely impact the Company's operations. A 20% decrease in the value of Bitcoin would impact the Company's net income (loss) and comprehensive income (loss) by approximately $17,566,135.

Credit risk

Credit risk arises from the Company's cash held with major Canadian and U.S. financial institutions, interest receivable, and digital currency loaned to a single counterparty. The Company's exposure is limited to the carrying amounts of these instruments. The Bitcoin lending program is currently concentrated with a single counterparty, and any deterioration in the counterparty's financial condition or creditworthiness, or any failure by the counterparty to return Bitcoin at maturity, could have a material adverse effect on the Company.

Other risks

Based on management's knowledge and experience pertaining to the Company and its operational environment, management does not believe that the Company is exposed to significant foreign exchange, interest rate, price, or other risk beyond what is described above.

Capital Management

The Company's objectives when managing capital are to safeguard its ability to continue as a going concern and to maintain a flexible capital structure which optimizes the cost of capital within a framework of acceptable risk. The Company manages the capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust its capital structure, the Company may issue new shares, issue debt, acquire or dispose of assets, or adjust the amount of cash. The Company's NCIB program (commenced January 5, 2026) is one element of this capital management framework.

Changes in Accounting Policies

The Company has consistently applied the accounting policies described in the Company's audited annual financial statements as at and for the year ended December 31, 2025 in the preparation of these condensed interim financial statements. There are no new standards, amendments and interpretations that have been adopted in Q3 2026 that have a material effect on the financial statements of the Company.

Financial Instruments

As at September 30, 2026, the Company's financial instruments consist of cash, interest receivable, accounts payable and accrued liabilities, digital currency, digital currency held as collateral, digital currency loaned, and convertible debentures. The Company's cash, interest receivable and accounts payable and accrued liabilities are measured at amortized cost. As at September 30, 2026, the fair value of the Company's cash, interest receivable and accounts payable and accrued liabilities approximates carrying value. The Company's convertible debentures, digital currency, digital currency held as collateral and digital currency loaned are measured at fair value.

Financial instruments that are measured subsequent to initial recognition at fair value are categorized using the fair value hierarchy. This hierarchy groups financial instruments in Levels 1 to 3 based on the degree to which the fair value, for that instrument, is observable:

Level 1: fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices).

Level 3: fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

September 30, 2026	Level 1	Level 2	Level 3	Total
Financial assets held at fair value				
Digital currency	$ 13,822,377	$ -	$ -	$ 13,822,377
Digital currency pledged as collateral	62,096,379	-	-	62,096,379
Digital currency loaned	-	-	11,911,918	11,911,918
Total financial assets at FV	**$ 75,918,756**	**$ -**	**$ 11,911,918**	**$ 87,830,674**
Financial liabilities held at fair value				
Convertible debentures	$ -	$ -	$ 17,796,200	$ 17,796,200
Total financial liabilities at FV	**$ -**	**$ -**	**$ 17,796,200**	**$ 17,796,200**

Significant Projects

Subsequent to the launch of the institutional Bitcoin lending program in November 2025, the Company has continued to focus on building out its core business lines:

- The continued expansion of the institutional Bitcoin services business remains a key priority, with emphasis on developing the Bitcoin lending platform and growing the loan book. Subsequent to the quarter end, the Company continues to execute short-term loans with the same institutional trading firm.
- The Company will continue to be opportunistic with respect to capital formation and seek to take advantage of prevailing market conditions. Subsequent to the quarter, the Company continues to repurchase and cancel Common Shares under its Normal Course Issuer Bid ("NCIB"). The Company will continue to assess capital formation opportunities with the goal of increasing BPS, including the use of the NCIB where shares trade at a discount, the issuance of shares where they trade at a premium, and may also consider the issuance of debt instruments.

Subsequent Events

Subsequent to September 30, 2026 and up to November 25, 2026, the Company repurchased 110,100 common shares under the NCIB at an average price of $3.86 per share, for total cash consideration of $424,688, bringing total repurchases under the NCIB to 785,700 common shares. Of these, 99,500 common shares were cancelled on October 30, 2026. As at November 25, 2026, the remaining 10,600 common shares had not yet been cancelled.

On November 9, 2026, the Company's digital currency loan receivable matured, and the Company received the principal balance of 100.00 BTC and 0.33 BTC in interest. The Company initiated an additional loan to the same US based trading firm for 150 BTC.

Subsequent to the end of the period, as of November 25, 2026, the price of Bitcoin was $82,596 as compared to $119,120, representing a 30% decline in the value of the assets. The subsequent decline in the price of Bitcoin represents a decrease in the value of digital currency, digital currency held as collateral and digital currency loans of $26,349,202.

Business Risks

Bitcoin Price Volatility

Bitcoin's trading history is marked by extreme volatility, with sudden and significant price fluctuations. Such volatility can lead to substantial financial losses for the Company in Canadian dollar terms. During the nine months ended September 30, 2026, the price of Bitcoin (CME CF Bitcoin Reference Rate, in Canadian dollars) decreased by approximately 0.5%, after declining by approximately 30% in the first half of the year, resulting in a net change in fair value decrease on revaluation of digital currency and digital currency loans of $1,187,502 for the period. Volatility in the price of Bitcoin could also hinder demand for the Company's services. Volatility in the value of Bitcoin held in inventory could also impair the ability of the Company to invest capital in the development of its business activities and retention of future key employees or contractors.

Concentration Risk in Bitcoin Lending

The Company's Bitcoin lending program is currently concentrated with a single counterparty. Any deterioration in this counterparty's financial condition or creditworthiness, or any failure by the counterparty to return Bitcoin at maturity, would have a material adverse effect on the Company. The Company seeks to mitigate this risk through ongoing credit assessment of the counterparty and the use of structured fixed-term loan terms.

Custodial Risks

Bitcoin custody requires a high degree of technical and operational expertise. The Company relies upon external third-party custodians (currently Coinbase Custody Trust Company, LLC and Anchorage Digital Bank NA) for these services, each of whom is expected to be operating using industry best practices, and to have sufficient expertise, skills and experience to ensure effective and secure custody of the Bitcoin held. Despite these efforts it remains possible that failures in the custody activities, personnel or technology result in the irreversible loss of Bitcoin owned by the Company.

Regulatory Environment

The Company operates in a heavily regulated and rapidly evolving environment. Any material changes to laws, regulations or regulatory interpretations applicable to Bitcoin or to digital asset service providers in Canada or other jurisdictions could materially affect the Company's business model, operating results and financial condition. The Company is registered as a Money Services Business with FINTRAC and is subject to ongoing compliance obligations under Canadian anti-money laundering and counter-terrorist financing legislation.

Technological Vulnerabilities

The Bitcoin network relies on complex software and hardware systems. There is no assurance that the relevant cryptocurrency or digital asset infrastructure will continue to be able to support the demands placed on it by continued growth or that the performance or reliability of the technology will not be adversely affected. There is also no assurance that the infrastructure or complementary products or services necessary to make cryptocurrency or digital assets a viable product for their intended use will be developed in a timely manner, or that such development will not require incurring substantial costs to adapt to changing technologies. Vulnerabilities, bugs, or attacks could compromise the network's integrity, leading to potential losses.

Bitcoin Transactions Are Irreversible

Bitcoin transactions are irreversible, and any Bitcoin lost, stolen or incorrectly transferred between parties (including by BTCT or its employees and third-party service providers) may be irretrievable. Once a transaction has been validated by nodes on the network and recorded on the blockchain, there is no reasonable method by which to retrieve those assets without the direct cooperation of the entity receiving the Bitcoin. The Company cannot guarantee the security of any third-party platforms or custodians it may use. In the event of theft, there will be no recourse available to restore ownership of stolen assets.

Security Threats and Need to Adopt Technology

Holders of cryptocurrencies and digital assets must adapt to technological change to secure and safeguard accounts. As technological change occurs, the security threats to the Company's Bitcoin and other cryptocurrency and digital asset holdings will likely adapt, and previously unknown threats may emerge. Furthermore, the Company may become a greater target of security threats as the Company's size and reputation increases. If the Company is unable to identify and mitigate or stop new security threats, the Company's Bitcoin and other assets may be subject to theft, loss, destruction or other attack.

Short History Risk

Bitcoin is just over a decade old, which makes it one of the youngest multi-billion dollar assets in the world. Due to this short history, it is not clear how all elements of Bitcoin will unfold over time, specifically with regard to governance between miners, developers and users, as well as the long-term security model as the rate of inflation of Bitcoin decreases. Insufficient software development or any other unforeseen challenges that the community is not able to navigate could have an adverse impact on the business activities of the Company.

Limited History of the Bitcoin Market

Bitcoin is a new technological innovation with a limited history. There is no assurance that usage of Bitcoin and its blockchain will continue to grow. A contraction in use of Bitcoin or its blockchain may result in increased volatility or a reduction in the price of Bitcoin, which could adversely impact the business prospects of the Company.

Potential Decrease in the Global Demand for Bitcoin

Factors contributing to decreased demand for Bitcoin may include heightened concerns regarding theft and security vulnerabilities, the association of Bitcoin with illicit activities and use by bad actors, adverse regulatory developments, and the emergence of competing digital currencies. If Bitcoin's adoption as a medium of exchange declines, the overall demand for Bitcoin could diminish. Investors should be aware that there is no assurance that Bitcoin will maintain its long-term value in terms of purchasing power in the future.

Concentration of Bitcoin Holdings in the Treasury

The concentration of the Company's Bitcoin holdings limits the risk mitigation that could be achieved if the Company were to hold a more diversified portfolio of treasury assets. Any future significant declines in the price of Bitcoin would have a more pronounced impact on the Company's financial condition than if the Company held a more diverse portfolio of assets. In addition, approximately 70% of the Company's total assets at September 30, 2026 are pledged as collateral against the convertible debentures and are not available to meet other obligations.

De-banking and Financial Services Risk

The Company relies on access to traditional banking services to conduct its operations, including processing transactions, holding funds, and managing day-to-day financial activities. There is a risk that financial institutions, payment processors, or other service providers may decline to provide, or may terminate, services to the Company due to the nature of its business, regulatory pressures, or changes in internal policies. The loss of access to essential banking services could disrupt the Company's operations, delay the execution of its business plan, impair its ability to process transactions, or force reliance on less secure or more expensive alternatives.

Bitcoin Does Not Pay Interest or Dividends

Bitcoin does not pay interest or other returns and the Company can only generate cash from its Bitcoin holdings if it sells its Bitcoin or implements strategies to create income streams or otherwise generate cash by using its Bitcoin holdings (such as the Bitcoin lending program). Even if the Company pursues such strategies, there can be no assurance that the Company will be able to generate cash from its Bitcoin holdings, and any such strategies may subject the Company to additional risks (including the counterparty concentration risk described above).

Changes in Accounting Treatment of Bitcoin

The legal, regulatory, and accounting treatment of digital assets are constantly developing and changing, all of which may have a material impact on the Company's financial results in future periods, increase the volatility of the Company's financial results, and affect the carrying value of Bitcoin on the Company's balance sheet.

Reliance on Key Personnel

The Company's development depends on the efforts of key management and other key personnel. Loss of any of these people, particularly to competitors, could have a material adverse effect on the Company's business.

Limited Operating History

The Company has a limited operating history. The Company is therefore subject to many of the risks common to early-stage enterprises, including undercapitalization, cash shortages, limitations with respect to personnel, financial, and other resources and lack of revenues. The failure by the Company to manage these risks could have a material adverse effect on the Company's business, operational results, financial condition and reputation.

Additional Information

For further detail, see the Company's condensed interim financial statements for the three months and nine months ended September 30, 2026. Additional information about the Company is available on SEDAR+ at https://www.sedarplus.ca.